

SAGINAW VALLEY STATE COLLEGE

BOARD OF CONTROL

MINUTES

FEBRUARY 9, 1981

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BOARD OF CONTROL
SAGINAW VALLEY STATE COLLEGE

REGULAR MONTHLY MEETING

Room 237--Herbert Henry Dow High School--Midland, Michigan
February 9, 1981

Present: Arbury
Curtiss
Darin
Gilmore
Kendall
Saltzman
Williams

Others

Present: Colvin
Dickey
Gilbert
Kilpatrick
Rummel
Ryder
Sharp
Thompson
Yien
Woodcock
Press (3)

Absent: Zahnow, excused

I. CALL TO ORDER

Chairman Curtiss called the meeting to order at 9:30 a.m. and noted that a quorum was present.

II. PROCEDURAL ITEMS

1. Approval of Minutes of Regular Monthly Meeting held on January 12, 1981

Chairman Curtiss stated that the Minutes of the Regular Meeting held on January 12, 1981 were mailed and asked if there were any additions or corrections. Hearing none, he declared the Minutes approved as mailed.

2. Official Representative of Faculty Association

Chairman Curtiss asked if there were an official representative of the SVSCFA present and President Ryder informed him there was not.

3. Communications and Requests to Appear before the Board

Chairman Curtiss asked if there were any communications or requests to appear before the Board. President Ryder indicated there were none.

4. Remarks by the President

Chairman Curtiss asked if the President had any remarks. Dr. Ryder responded that he did have.

A. Official Recognition of the Appointment of Dr. G. James Williams to the Board of Control

President Ryder told the Board members that they should take cognizance that their new Board member, Dr. G. James Williams was present today. He indicated to Dr. Williams that he was recognized at the January meeting...it was in the Minutes...but they were glad to have him with them. Dr. Williams thanked Dr. Ryder for the recognition.

B. Appreciation for Use of Herbert Henry Dow High School Facilities

President Ryder indicated they were also very pleased to have the opportunity to meet today at the Herbert Henry Dow High School and expressed appreciation to Dr. George Owen, Superintendent of Midland Schools, and Mr. Ron Fitch, Principal of the Herbert Henry Dow High School for making it possible. He noted that Dr. Owen and Mr. Fitch would be joining the Board members for lunch, along with Mrs. Betty Wineland, President of the Midland Public School District, and also Director of the SVSC bookstore. After lunch, he said, the Board members would be taken on a brief tour of the high school.

C. Joint House and Senate Appropriations Committee Hearing

Very late last Wednesday, Dr. Ryder said, he received a call from the Fiscal Agency indicating that the Appropriations Committee of both the House and Senate would hold hearings in Lansing today, Monday, February 9, 1981, and there would be one-half hour allocated for each institution. Apparently the committee was going to hold all the hearings in one day for the 1981-82 appropriations.

Dr. Ryder indicated he had pointed out that SVSC had a Board of Control meeting on the same day and this wasn't very much notice. The response he received was that they would see him in Lansing at 1:30 p.m. on Monday, February 9.

Because of travel time, road conditions, etc., Dr. Ryder advised that Mr. Curtiss, Dr. Dickey, Mr. Rummel, Mr. Kilpatrick and he would be leaving the high school at 11:15 a.m. without lunch to get to Lansing by 1:30 p.m. After the hearing, he said, they would return to Midland as soon as they could, and requested that if they did not arrive by the time of the 4:00 p.m. reception at the Midland Country Club, that the Board members carry on without them until they did return.

Dr. Ryder pointed out that last year there were two appropriations hearings...one in the spring and another in the fall because of the declining resources. This was very unusual, and the only time this had happened that he could recall, Dr. Ryder noted, and indicated that was why the Board members might be thinking that another hearing was coming up rather quickly. The usual hearing, he said, was normally held in March...the middle to late in the month, and this one had come in early February. SVSC had already submitted its 1981-82 request to the Governor, and now it would be presented to the Joint Committee.

D. Establishment of a Business and Industrial Development Institute

The Joint House and Senate Appropriations Committee, Dr. Ryder advised, had expressed an interest in knowing what SVSC was doing and could do to help stimulate the expansion and development of business and industry in the state... this was the first time this information had been asked for, he said, and thought it was a good question.

Therefore, SVSC had compiled some materials, which he would copy to the Board members later, which outlined some of the things SVSC was doing in the area of providing special courses, seminars, conferences, etc. plus a number of other areas that related directly...he thought they would be surprised to learn of the many things SVSC was doing.

Also, he said, the Joint House and Senate Appropriations Committee wanted specific proposals for new developments, and one of the things he would be proposing was the Establishment of a Business and Industrial Development Institute. He indicated he didn't see this as a very costly project because only the dollars for coordination would be required...small business and industry could provide most of the cost on a self-supporting basis.

Dr. Ryder compared the Institute he was proposing as being similar to the Cooperative Extension Service in most states which disseminated knowledge and new agricultural procedures...each regional college would have a similar Institute... the "Big Three"...Michigan State, Wayne State and the University of Michigan having more comprehensive responsibility, particularly in a lot of the basic research, and the smaller colleges could utilize the talents of the faculty of the "Big Three" while at the same time tapping the talents of their own faculty.

By so doing, Dr. Ryder stressed, the combined talents of the faculty of all the Michigan colleges and universities would be utilized to focus attention on the objective of developing business and industry throughout the state.

Dr. Ryder concluded he thought his proposal was a legitimate one, particularly in light of the environment of the state of Michigan right now and expressed the hope that it would elicit favorable response when he presented it in Lansing later today.

III. ACTION ITEMS

5. Ratification of a Change in Meeting Place for the February 9, 1981 Meeting of the Board of Control

Chairman Curtiss asked if there had been a resolution prepared to cover this ratification. President Ryder indicated not...a motion would be in order to ratify the change in meeting place from the SVSC campus to the Herbert Henry Dow High School.

Chairman Curtiss called for a motion.

BM-585 It was moved and supported that the change in meeting place for the February 9, 1981 meeting of the Board of Control from the SVSC campus to the Herbert Henry Dow High School be ratified.

Mr. Curtiss asked if there were any discussion.

Mrs. Saltzman suggested that when a meeting were moved to Saginaw or down to the Oakland/Wayne area (not in February) the Board might want to couple it with a recruitment program, and perhaps have a reception for students and/or parents of students in that area.

President Ryder referred to Agenda Item No. 13, and indicated he thought it would be logical and reasonable to perhaps have a Board of Control meeting off

campus once a year...spread the meetings around in different areas of the state where Board members were, such as in Saginaw and the Detroit area as Mrs. Saltzman had suggested. He concluded he felt it would benefit the members of the Board in sensitizing them to other parts of the state, and particularly SVSC's service area. A decision about this didn't have to be made today, Dr. Ryder pointed out, but he suggested the members of the Board might want to think about it over the next month, discuss it at the March meeting, and then perhaps, if it were agreeable, designate an off-campus meeting date and place when the 1981-82 Schedule of Meetings was prepared.

6. Recommendation for Approval of Faculty Sabbatical Leaves

President Ryder noted that a proposed resolution covering this recommendation had been included in the Board packets and called upon Dr. Yien to review.

For the benefit of the Board's new member, Dr. G. James Williams, Dr. Yien explained that faculty members were eligible and granted sabbatical leaves after serving six consecutive years at SVSC. He reviewed the resolution, noted that he had attended an academic officers' meeting in Lansing last Friday where sabbaticals were discussed, and learned that although the numbers might be reduced, the sabbaticals would continue at most Michigan colleges and universities. Therefore, since the Professional Practices Committee and the SVSC administration had recommended sabbaticals for the eight faculty members listed, he suggested the resolution's adoption was in order.

Chairman Curtiss called for a motion to adopt the resolution.

RES-489 It was moved and supported that the following resolution
be adopted:
WHEREAS, The Saginaw Valley State College Professional

Practices Committee has recommended the following faculty for sabbatical leaves, and

WHEREAS, The Saginaw Valley State College Administration considers faculty sabbaticals are effective means to enhance faculty development and recommends the following faculty for sabbatical leaves;

NOW, THEREFORE, BE IT RESOLVED, That the following faculty are approved for sabbatical leaves as specified:

Dr. John Willertz	History	Spring/Summer	1981-83
Dr. Margaret Cappone	Psychology	Fall/Winter	1981-82
Dr. Raymond Tyner	English	Fall	1981
Dr. Bernyce Smith	English/Education	Winter	1982
Dr. Hong Youl Park	Economics	Fall/Winter	1981-82
Dr. Basil Clark	English	Fall	1981
Dr. Walter Rathkamp	Biology	Fall	1981
Mrs. Rose Collamer	English/Chrysallis	Winter	1982

Chairman Curtiss asked if there were any discussion.

Lengthy discussion ensued regarding first and second sabbatical leaves, the submission of individual faculty reports on sabbatical activities, the provisions in the SVSCFA contract pertaining to sabbatical leaves and the time options available for sabbaticals.

Dr. Yien pointed out there were four options:

1. One semester with full pay
2. Two semesters with one-half pay
3. Spring/Summer (equivalent to one semester) with full pay
Three Springs or Three Summers without teaching
4. Half-time teaching load (6 hours per semester) for one full academic year with full pay

The first two options, Dr. Yien said, were the ones the faculty generally selected.

One provision in the SVSCFA contract Dr. Ryder indicated he didn't like was the one that suggested a sabbatical might be taken "for a rest." Dr. Yien noted there had been one or two sabbatical proposals along that line this year that the Professional Practices Committee did not recommend...thus, they were not listed here.

Chairman Curtiss, noting that discussion had included language and intent of the SVSCFA contract, reminded the members of the Board that the resolution before them was not to amend the contract, but rather to grant or not grant sabbaticals under the contract to the eight individuals listed. He asked if there were any further discussion on the resolution. There being none, he called for a vote.

Motion unanimously carried to adopt RES-489 approving sabbaticals for the eight faculty members listed.

7. Recommendation for Approval of Leave of Absence without Pay for Professor Thomas R. Root

Chairman Curtiss indicated the Board members had this Agenda Item No. 7 in their Board packets and asked if anyone would care to move its adoption.

RES-490

It was moved and supported that the following resolution be adopted:

WHEREAS, Thomas R. Root, Assistant Professor of Music, has requested a Leave without Pay for FY 1981-1982 in order to continue his doctoral degree course work at Michigan State University, and

WHEREAS, The Saginaw Valley State College Administration recommends Professor Root's request;

NOW, THEREFORE, BE IT RESOLVED, That Professor Thomas R. Root be granted a Leave without Pay for the period of July 1, 1981 through June 30, 1982.

Mr. Curtiss asked if there were any discussion.

Dr. Yien recalled that this request had been discussed in the Academic, Personnel and Facilities Planning Committee and the recommendation from this committee had been that there be certain conditions attached to the granting of a Leave of Absence without Pay...the completion of the course work towards the Ph.D. and a specific date for completion of the dissertation. He stressed that if the leave were granted, a letter setting forth the conditions would go forward

to Professor Root.

Questions arose about Professor Root's status insofar as tenure were concerned. Dr. Yien explained that Professor Root had been at SVSC for five years, and normally this year, he would be considered for tenure at the completion of his sixth year. Since, however, he would be on leave for one year, his tenure would not be considered until he returned from leave, and to allay the concerns of some of the Board members, Dr. Yien stressed that Professor Root would not have to start all over on the tenure track, but would be given credit for the years he had already served.

There being no further discussion, Chairman Curtiss called for a vote.

Motion unanimously carried to adopt RES-490 granting a Leave of Absence without Pay to Professor Thomas R. Root.

8. Recommendation for Termination of the Saginaw News Endowment Fund and Transfer of the Principal to the Saginaw News Scholarship Fund

Chairman Curtiss noted that the Board members had this resolution as Agenda Item No. 8 and asked if someone would care to move its adoption.

RES-491 It was moved and supported that the following resolution be adopted:
WHEREAS, In 1971 the Saginaw News established an Endowment Fund with the primary purpose to fund scholarships to the son or daughter of a Saginaw News employee, and
WHEREAS, It is the desire of the Saginaw News that the Endowment Fund be dissolved and the principal utilized for scholarship purposes;
NOW, THEREFORE, BE IT RESOLVED, That the principal of the Saginaw News Endowment Fund be terminated, and
BE IT FURTHER RESOLVED, That the principal of the Saginaw News Endowment Fund be transferred to the Saginaw News Scholarship Fund.

Chairman Curtiss asked if there were any discussion. President Ryder asked Mr. Woodcock to elaborate on the resolution.

Mr. Woodcock advised that in 1971 the Saginaw News initiated an Endowment Fund, the principal of which was to increase to \$25,000, of which only the earnings would be utilized to fund scholarships. During the past years, scholarships were awarded to sons or daughters of the Saginaw News employees.

Recently, he said, Mr. Raymond L. Gover, Publisher of the Saginaw News, met with Dr. Sharp and him and advised that the current ownership of the Saginaw News preferred to fund scholarships on an ongoing basis rather than to build up the Endowment Fund principal as was originally intended...it was the Saginaw News' desire that the current principal be utilized for scholarships, and when it was depleted, the Saginaw News would continue to fund any scholarships on a current basis. The resolution before the Board, Mr. Woodcock stated, would allow the formal dissolution of the Endowment Fund and the transfer of its principal to the Scholarship Fund...the amount of the principal was roughly \$10,000.

There was brief discussion and Dr. Ryder observed that SVSC's administration did encourage the Saginaw News to continue with the Endowment Fund to no avail. Chairman Curtiss noted that this change was the wish of the ownership of the Saginaw News and the Board should respond to that wish. He asked if there were any further discussion. There being none, he called for a vote.

Motion unanimously carried to adopt RES-491 to terminate the Saginaw News Endowment Fund and transfer its principal to the Saginaw News Scholarship Fund.

9. Recommendation to Accept the Resignation of Florence F. Saltzman from the SVSC Foundation and the Naming of G. James Williams to Fill Her Unexpired Term

Chairman Curtiss noted the Board members had a proposed resolution, Agenda Item No. 9 in their packets and asked if anyone would care to move its adoption.

RES-492 It was moved and supported that the following resolution be adopted:
WHEREAS, Member of the Board of Control, Florence F. Saltzman, has served as a representative of the Board of Control on the SVSC Foundation Board of Directors with distinction since 1977, and
WHEREAS, She has expressed a desire to immediately resign from the SVSC Foundation Board of Directors, and
WHEREAS, Her term would expire at the Annual Meeting in 1981, and
WHEREAS, Dr. G. James Williams, who served as a Friend of the College and Chairman of the SVSC Foundation Board of Directors, has been appointed by the Governor as a member of the SVSC Board of Control;
NOW, THEREFORE, BE IT RESOLVED, That Florence F. Saltzman's resignation as a member of the SVSC Foundation Board of Directors be accepted, and
BE IT FURTHER RESOLVED, That Dr. G. James Williams be named to represent the Board of Control on the SVSC Foundation Board of Directors to fill the unexpired term of Mrs. Saltzman.

Chairman Curtiss asked if there were any comments.

Mrs. Saltzman protested the use of "with distinction"...she had attended meetings but didn't remember that she had done so with distinction, and thus, she would like to have "with distinction" removed.

A brief discussion revealed that the other Board members did not concur, so it was decided to act on the resolution as submitted.

There being no further discussion, Chairman Curtiss called for a vote.

Motion unanimously carried to adopt RES-492 to accept Mrs. Saltzman's resignation as a member of the SVSC Foundation Board of Directors and that Dr. G. James Williams be named to fill the unexpired term of Mrs. Saltzman.

IV. INFORMATION AND DISCUSSION ITEMS

10. Winter Term Registration

Dr. Ryder indicated that Dick Thompson, Director of Admissions, would report on this topic.

Mr. Thompson distributed copies of the "SVSC Winter 1981 Official Registration Report" dated February 9, 1981 (see Attachment) and reviewed the highlights. Also, Mr. Thompson advised that there was virtually full occupancy in the dorms for winter 1981...479 versus 410 for winter 1980.

Mrs. Darin referred to the figure of 500 for the maximum that the dorms could accommodate. Mr. Thompson indicated that if every bed were used in every suite, the maximum would be 496, but SVSC had chosen to make single rooms available to resident assistants and handicapped students...thus, the maximum now was 488.

Dr. Ryder thanked Mr. Thompson for giving the report and indicated that all he could say was that the figures for winter 1981 registration were tremendous. Chairman Curtiss asked how long SVSC could keep this up and Dr. Ryder responded that it couldn't be long without more staffing.

Mrs. Saltzman referred to the discussion held at the January meeting with regard to limiting enrollment...one of the comments she remembered was the suggestion there be priority given to students in the immediate service area. This, she said, seemed contradictory to her if SVSC wanted to keep the dorms filled. She questioned if this wasn't something to be taken into consideration when administration came back to the Board with recommendations for capping enrollments.

Dr. Ryder responded that a lot of different things and approaches to the

SAGINAW VALLEY STATE COLLEGE
 OFFICE OF THE REGISTRAR

FEBRUARY 9, 1981
 WINTER 1981 OFFICIAL

ENROLLMENT SUMMARY

TOTAL STUDENTS ENROLLED REACHED 4027 FOR A 12.9% INCREASE OVER WINTER 1980 (3568).
 CREDIT HOURS FOLLOWED WITH 39,139 FOR AN 18.6% INCREASE OVER WINTER 1980 (33,011).
 ENROLLMENT GOAL OF 95% OF FALL 1980 CREDIT HOURS WAS SURPASSED BY ATTAINING 96.3%.

ENROLLMENT DETAILS

	WINTER 1980		WINTER 1981		TOTAL CHANGE	
	Number	(% of total)	Number	(% of total)	Number	%
Students	3568	(100%)	4027	(100%)	+ 459	+ 12.9%
Credit Hours	33,011	(100%)	39,139	(100%)	+ 6128	+ 18.6%
Average Load	9.25 credit hours		9.72 credit hours			+ 5.1%
Men	1705	(48%)	1909	(47%)	+ 204	+ 12.0%
Women	1863	(52%)	2118	(53%)	+ 255	+ 13.7%
Full-Time	1593	(45%)	1985	(49%)	+ 392	+ 24.6%
Part-Time	1975	(55%)	2042	(51%)	+ 67	+ 3.4%
F.T.E.	2193		2592		+ 399	+ 18.2%
On-Campus	3284	(92%)	3704	(92%)	+ 420	+ 12.8%
Off-Campus	284	(8%)	323	(8%)	+ 39	+ 13.7%
Dorm Students	410	(11%)	* 479	(12%)	+ 69	+ 16.8%
Commuters	3158	(89%)	3548	(88%)	+ 390	+ 12.3%
25 (age) - over	1678	(47%)	1860	(46%)	+ 182	+ 10.8%
Under 25	1890	(53%)	2167	(54%)	+ 277	+ 14.7%
Saginaw County	1519	(43%)	1730	(43%)	+ 211	+ 13.9%
Bay County	718	(20%)	750	(19%)	+ 32	+ 4.5%
Midland County	249	(7%)	303	(8%)	+ 54	+ 21.7%
Tuscola County	172	(5%)	203	(5%)	+ 31	+ 18.0%
Other Michigan	853	(24%)	985	(24%)	+ 132	+ 15.5%
Other States	22	(nil)	16	(nil)	- 6	- 27.3%
Foreign	35	(1%)	40	(1%)	+ 5	+ 14.3%

Sources: AP 245 and RP 596

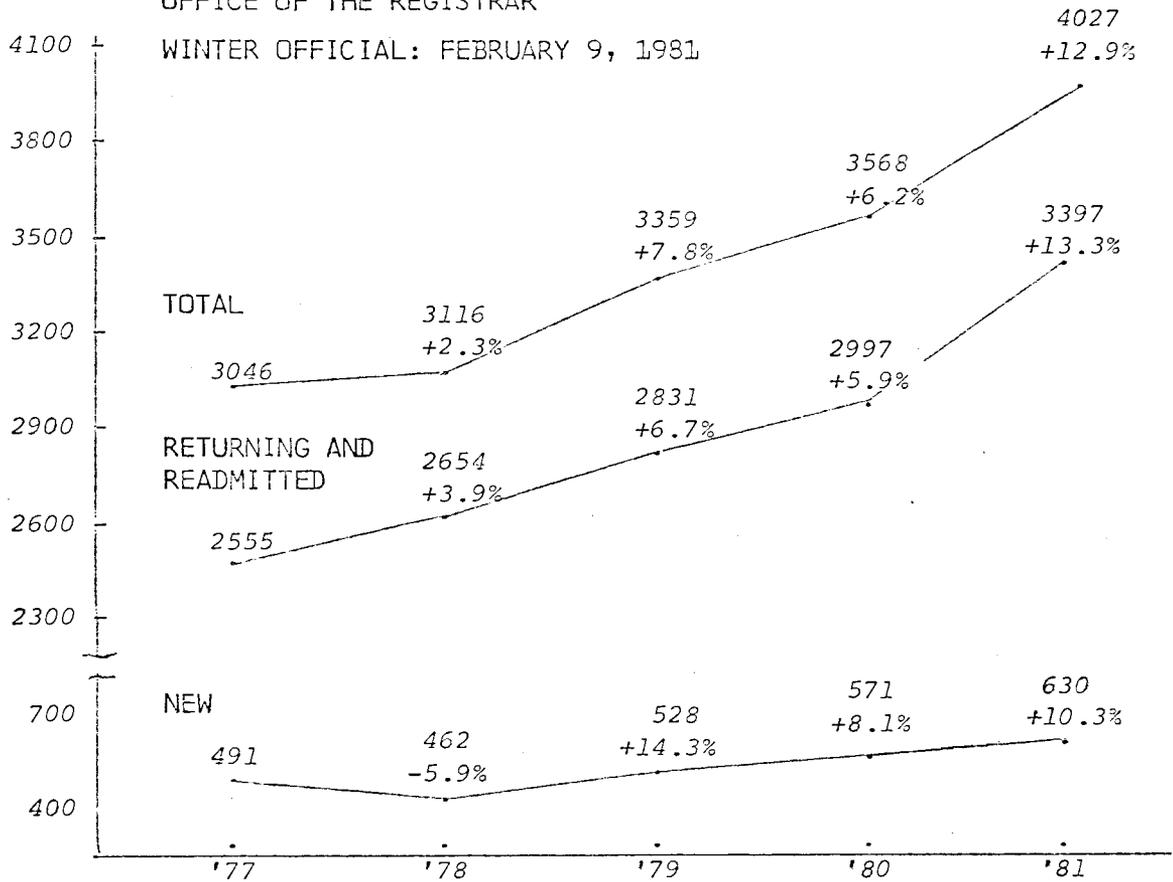
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SAGINAW VALLEY STATE COLLEGE

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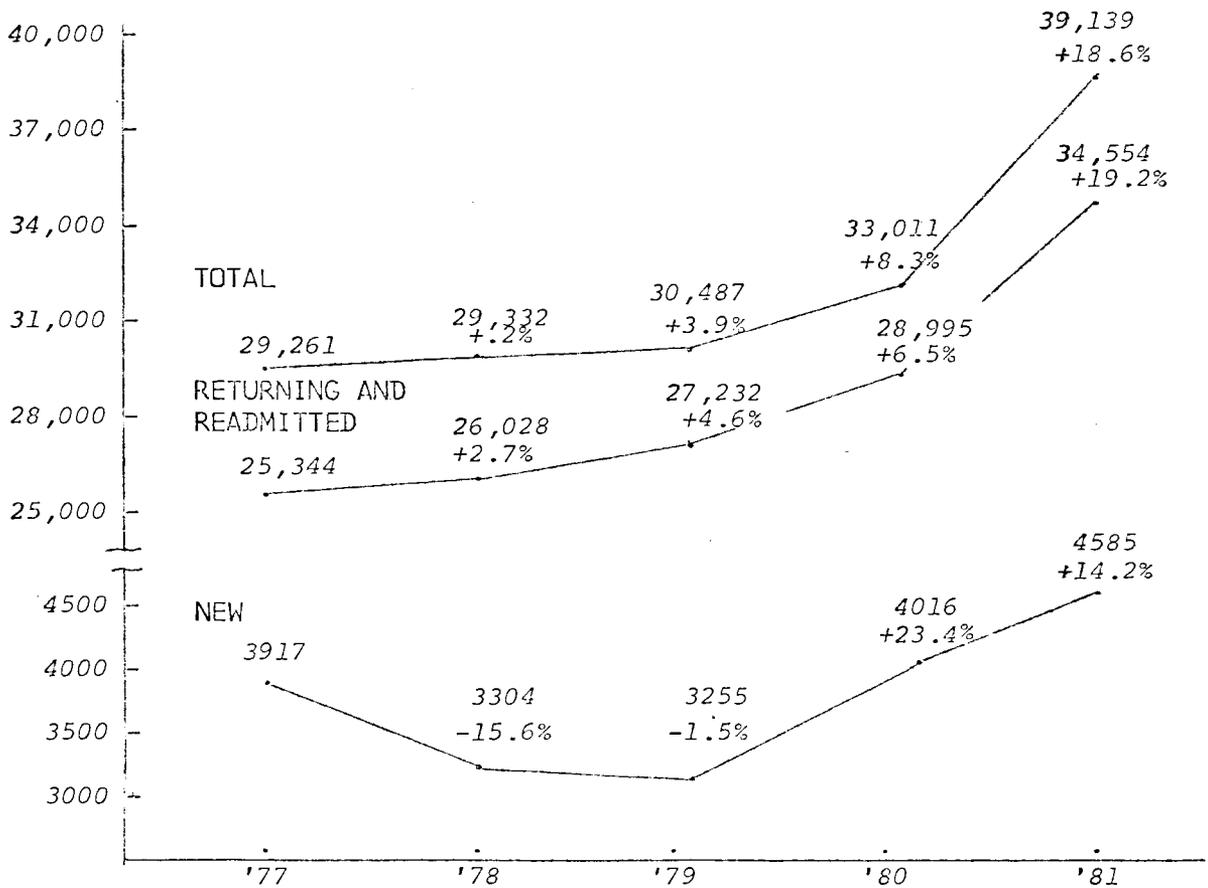
WINTER OFFICIAL: FEBRUARY 9, 1981

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enrollment problem were being considered and they would know better how they stood by March, or certainly April at the latest...it would, however, be much better to do whatever had to be done in March.

Mrs. Saltzman indicated she was thinking the subject of limiting enrollment might come up at the Appropriations Committee hearing in Lansing today because other universities in the state had already put a cap on enrollment...she thought this was a concern that the Governor expressed to the Board members when they met with him recently.

Chairman Curtiss noted that the subject had been discussed at some length at the January Board of Fellows meeting...it was much easier to cap enrollment at a traditional school than it was at Saginaw Valley State College. He concluded he didn't know what the administration was going to recommend but that he would be looking forward to it with interest.

11. Review of Governor's FY 1981-82 Operating and Capital Budget Recommendations

President Ryder referred to a print-out sheet provided Board members in their packets (see Attachment) showing the Governor's recommendations for 1981-82. He called attention to SVSC's recommended increase of 14.9% going from \$6,335,400 in 1980-81 to \$7,281,136 in 1981-82 and noted only one other recommendation was higher, the Agriculture Experimental Station, with an increase of 15.8% which really could not be considered in the same category of colleges and universities. Thus, he said, SVSC was at the top of the list, and in his recollection, this was the first time this had ever happened. Typically, SVSC's recommendation by the Governor was low, and by the time the legislature got through with it, SVSC was in the top two or three, or sometimes at the top.

ATTACHMENT
 IV. 11. Review of Governor's FY 1981-82 Operating and Capital
 Budget Recommendations

1980-81

1981-82

COL. 2
 MINUS COL.
 1

PERCENT
 INCREASE

SYSTEM	1980-81	1981-82	COL. 2 MINUS COL. 1	PERCENT INCREASE
Central Michigan Univ. GEN FUND GEN PURP SFY	27,721,400.0	31,602,396.0	3,880,996.0	14.0
Eastern Michigan Univ. GEN FUND GEN PURP SFY	32,796,000.0	35,867,253.0	3,071,253.0	9.4
Ferris State College GEN FUND GEN PURP SFY	20,669,800.0	23,536,678.0	2,866,878.0	13.9
Grand Valley State Coll. GEN FUND GEN PURP SFY	12,455,100.0	13,631,684.5	1,176,584.5	9.4
Lake Superior State Coll GEN FUND GEN PURP SFY	5,536,700.0	6,311,838.0	775,138.0	14.0
Michigan State Univ. GEN FUND GEN PURP SFY	115,345.2T	131,409.5T	16,064,258.0	13.9
Agric. Experiment Sta. GEN FUND GEN PURP SFY	11,655,600.0	13,495,994.0	1,840,394.0	15.8
Coop. Extension Service GEN FUND GEN PURP SFY	10,495,400.0	12,002,371.0	1,506,971.0	14.4
Michigan Tech. Univ. GEN FUND GEN PURP SFY	18,907,200.0	21,554,208.0	2,647,008.0	14.0
Northern Michigan Univ. GEN FUND GEN PURP SFY	20,109,500.0	22,019,902.5	1,910,402.5	9.5
Oakland University GEN FUND GEN PURP SFY	18,709,800.0	21,029,064.0	2,319,264.0	12.4
Saginaw Valley State Col GEN FUND GEN PURP SFY	6,335,400.0	7,281,136.0	945,736.0	14.9
University of Michigan GEN FUND GEN PURP SFY of M--Dearborn Campus	137,578.5T	154,688.0T	17,109,471.1	12.4
GEN FUND GEN PURP SFY U of M--Flint Campus	8,923,400.0	10,235,644.0	1,312,244.0	14.7
GEN FUND GEN PURP SFY Wayne State University	8,058,600.0	8,769,417.0	710,817.0	8.8
GEN FUND GEN PURP SFY Western Michigan Univ.	92,216,700.0	102,057.2T	9,840,463.0	10.7
GEN FUND GEN PURP SFY Institute of Gerontology	43,865,200.0	48,613,831.8	4,748,631.8	10.8
GEN FUND GEN PURP SFY U. P. Health Project	842,600.0	939,499.0	96,899.0	11.5
GEN FUND GEN PURP SFY MTU--Research Units	339,800.0	378,877.0	39,077.0	11.5
GEN FUND GEN PURP SFY	1,346,500.0	1,501,347.5	154,847.5	11.5
TOTAL GEN FUND GEN PURP SFY	593,908.4T	666,925.8T	73,017,333.4	247.5

1/2-10
 FYM - AP
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Dr. Ryder stated that he was hopeful that this recommendation of the Governor was recognition of the needs of SVSC...he thought it clearly was based upon his recognition of enrollment increases. He expressed the hope that the legislature would deal with it in such a way as to continue to have SVSC at the top in terms of percentage.

There is a lot of discussion going on in Lansing, Dr. Ryder noted, as to whether the Governor's recommendations were higher than what could be supported by the revenue that was coming in...most of the people in higher education right now were looking at that, and they feel there is a likelihood that his recommendations will not be sustained at this level.

Dr. Ryder indicated he hoped they would be, or even slightly more, because at this level, it still wouldn't support the computer development which SVSC has to have if it is going to move ahead...so SVSC has asked for that in addition to what the Governor was recommending here.

He noted that SVSC had been given support last year for the mobile units which were brought on campus and it was expected that funds would be provided for these units this year as well...the recommendation by the Governor did not include anything for the mobile units.

The Governor's recommendation for SVSC, Dr. Ryder added, also did not include the \$146,000 that in his judgment was committed by the Office of the Governor and the legislature and was dropped out last year at the last moment when the appropriations dropped down...SVSC had had indications that that would be put back in this year.

Chairman Curtiss indicated he had some comments he wanted to make relating

to the Executive Budget for FY 1982. He showed a copy of the volume, indicated he had spent some time last night looking at it, and would be happy to share it with anyone who wanted to take the time to read it.

He noted there were three areas in the Executive Budget about which he would like to comment:

1. Recommended Appropriations

Mr. Curtiss noted that these figures appeared to be quite generous...given that the State had economic problems, which was not an issue, but a fact...the figures that Dr. Ryder had shown on the print-out sheet which was distributed to the Board were potentially misleading because the increases shown were from the reduced base of last year. Looking at the two-year period for SVSC, Mr. Curtiss emphasized, SVSC would have had an increase of 10.1% or just over 5.0% a year for each of the two years on an average. Lake Superior and Michigan Tech got slightly larger two-year increases, however, the institutions that were having enrollment problems, for example, Grand Valley was up only 3.9% over two years, less than 2.0% a year on an average. SVSC's 14.9% increase, he concluded, was not quite what it looked like on the print-out...its two-year increase was 10.1% or roughly 5.0% for each year of the last two years...well below the rate of inflation and it didn't particularly compensate enrollment growth.

2. Enrollment Growth

Mr. Curtiss stressed he thought the Board should be aware of what the Department of Management and Budget was doing in terms of the way it was funding enrollment growth...they had talked about this before, but he felt it said something about the philosophy and the approach of the funding of higher education.

Mr. Curtiss went to the blackboard to show and explain the Department of Management and Budget's two-year lag formula applied as shown below:

	<u>FYES</u>			
	<u>FY 80</u>	<u>FY 81</u>	<u>Requested 1982</u>	<u>Funded 1982</u>
SVSC	2675	3020	3020	3020
GVSC	5386	4835	4700	5386

Mr. Curtiss stated that he had used Grand Valley as a comparison to Saginaw Valley State College because it was one of the colleges that was having a declining enrollment.

For 1982, he said, SVSC requested funding for 3020 FYES, assuming the spurt in 1981 was due in part to the state of the economy. The Department of Management and Budget used an FYES of 3020 since SVSC's FYES of 3020 for FY 1981 was greater than the FYES of 2675 for FY 1980...SVSC should be funded for the greater of the two, or 3020.

Grand Valley, however, had the reverse. Because its FYES of 4835 for FY 1981 was less than the FYES of 5386 for FY 1980, the Department of Management and Budget determined it should be funded for the FYES of 5386 for FY 1982 although it had only asked to be funded for 4700 FYES for 1982...thus using the two-year lag formula.

Mr. Curtiss pointed out that the reason for this approach to funding was that the state was concerned about declining enrollments and wanted to give colleges two years to make management decisions about what to do about them... he would like to know, however, how much time the state was going to give SVSC

to know what to do about 15% increases...SVSC had to eat it, but the declining schools had a safety net underneath them, which was costing the whole system.

Mr. Curtiss stressed that there were other examples of the same thing in the Executive Budget...he didn't want to point out Grand Valley specifically, although it was one of the institutions that had, as it showed here, a substantial decline in enrollment. He indicated he didn't know whether there were a typographical error or not in the Executive Budget, but Northern Michigan was the one where this formula was not applied...and he didn't know why. This retroactive funding, even in excess of what the colleges had requested this year, he said, was applied to Grand Valley, Wayne State and Western Michigan...the three with declining enrollments. What was being done here, he emphasized, was discouraging any effort to serve additional people...the college didn't get any money or recognition for its growth, except the growth that it had two years ago.

He read the philosophy for this two-year lag formula from the Executive Budget as follows:

"Since FY 76, enrollments have decreased by over 10,000 FYES, and there is a projected decline in the college age population between now and 1992. The model is based on estimated enrollments in FY 81 except at institutions which experienced enrollment decreases in the current year. In those cases, the FY 80 level is employed in the formula. This policy provides a two-year lag period between enrollment declines and funding declines and permits institutions to make internal management adjustments."

The question of funding for Developing Institutions arose which Dr. Dickey advised did not apply for SVSC for 1982 because of the 14.9% increase.

Mr. Curtiss read the definition of Developing Institutions from the

Executive Budget as follows:

"To recognize the cost inefficiencies at small institutions, a special factor is allowed for institutions which are under 25 years of age, under 5,000 FYES, and having less than 100 academic degree programs. A total of \$2.5 million is allocated among the five institutions which qualify according to the percentage score each institution has in the three categories."

3. Institutional Revenue

Mr. Curtiss indicated he didn't know how long this had been in the budget.

He read from the Executive Budget as follows:

"Institutional Revenue, including student fees, is based upon a percentage of the model gross for each expenditure program. The institutional share of instruction, student services, academic support and related portions of institutional support and plant operations is based on 40 percent of the model gross for in-state students and 80 percent for out-of-state students. If the total revenue resulting from this policy is in excess of 35 percent over actual revenues in FY 80 or is less than 10 percent over actual revenues in FY 80 at any institution, then the revenue deduct is limited to a maximum increase of 35 percent and a minimum of 10 percent over the FY 80 amount. No revenue deducts are made from the model gross for research, public service, financial aid, and certain items such as clinics subsidy and rental payments in lieu of capital expenditures. Expenditures for mandatory transfers, auxiliary enterprises and indirect cost recovery are financed entirely from institutional revenues."

Mr. Curtiss questioned if they were saying that SVSC's tuition ought to be 40% of its cost.

Dr. Dickey indicated they were saying that tuition should be 40% and 80% of a certain portion of costs...some things were excluded...what they were trying to find was that portion that related to the services students received, and they were excluding functions which were for the public.

Mr. Curtiss noted that the net effect of that was that in institutions where institutional revenue was a relatively high percentage of cost, the

deduct from the gross budget didn't go up very much. For the rest of the institutions, the deduct from their gross model budget increased for ten of them, he thought, 35% over a two-year period, which suggested that there was a strong pressure under this funding system to press for tuition increases of some magnitude.

Dr. Ryder agreed that this was true insofar as the Department of Management and Budget was concerned, but that the legislature didn't agree with it in terms of how it had behaved, and had expressed a great deal of concern about it, but then, with finances as they were, there was nothing much that could be done.

To enlighten the Board somewhat as to what would be presented by SVSC at the Appropriation Hearing in the afternoon, Dr. Ryder asked Dr. Dickey to give a brief summary. Dr. Ryder indicated materials would be available at a later date.

12. Report on January 27, 1981 MAGB Meeting

Chairman Curtiss called upon Mrs. Saltzman for this report.

Mrs. Saltzman noted that delegates and/or alternates from nine state institutions met in Lansing. Letters and survey materials will be sent to each public college and university president with duplicates to Board chairmen, for identification of programs and activities carried out cooperatively with other higher education institutions...tabulated results might be useful for the Governor and legislators to recognize the voluntary cooperative efforts that already exist without the benefit of a state bureaucracy to coordinate these efforts.

A joint committee of MAGB and the Presidents Council propose holding two joint meetings a year and the committee would determine the dates and agendas.

The Council presidents are reluctant to provide full staff services to MAGB because of lack of personnel, so the officers of MAGB will continue to ask their particular colleges to handle mailings and arrangements for meetings.

A need was expressed for 13 colleges and universities to have one voice to persuade the legislature to fund institutions appropriately.

The MAGB By-laws on Officers will be reviewed by the committee for possible revision to extend term of office from one to two years.

MAGB will not fund a Michigan breakfast at the New Orleans National convention...everyone is on their own.

The next meeting is planned for 2:00 p.m., Thursday, March 5, 1981, at Ferris State.

In addition, Mrs. Saltzman reported that the Governor vetoed the revision of the Open Meetings Act to cover the final candidate selection for presidential vacancies...she hoped the members of the Board had noticed that.

After lunch, MAGB joined the Presidents Council, although she noticed most of the presidents had left...Dr. Gilbert was still there...for a panel discussion on tax reform, state revenues and their impact on higher education.

She concluded it was an interesting discussion.

Dr. Williams asked what MAGB stood for. Mr. Curtiss explained it was the Michigan Association of Governing Boards of State Colleges and Universities.

Mrs. Saltzman indicated there was a delegate and an alternate from each of the

member colleges and universities, and the only one that didn't belong was the University of Michigan.

13. Review the Concept of at Least One Board of Control Meeting Being Held off Campus Each Year

Chairman Curtiss indicated that this topic had been covered under Item 4, Remarks by the President.

14. Sponsored Programs Report

Dr. Ryder stated there really wasn't anything to report this month, so there was no formal report.

15. Personnel Report

Dr. Ryder distributed copies of the February 9, 1981 Personnel Report and commented on the appointment of Mr. Anwar Khurshid as Assistant Professor of Electrical Engineering Technology beginning winter term.

He indicated Mr. Khurshid was employed on a cooperative basis with Delta College because SVSC didn't have the need this particular term in Electrical Engineering Technology to occupy him full-time. Delta had a need for him this term. Insofar as next year were concerned, Dr. Ryder stated he didn't know at this point what arrangements would be made, but it might be that Mr. Khurshid could be shared with Delta on a 25% basis.

Mrs. Darin asked where Mr. Khurshid would acquire tenure and Dr. Ryder responded that he would do so at SVSC...effective July 1, 1981, he will be employed full-time at SVSC.

Dr. Ryder noted that this type of sharing could work either way...SVSC might take a Delta faculty member, perhaps for one-quarter time when the need arose.

V. OTHER ITEMS FOR CONSIDERATION

16. Response to the Saginaw News Editorial about SVSC on January 19, 1981

Dr. Gilmore questioned if anyone from SVSC had addressed the editorial... he thought it was a positive statement, which should be recognized.

Dr. Ryder responded that unfortunately, some people read the editorial as being positive, and some read it as being negative...he was told by Dr. Gilbert that one of the people in Lansing had said that the editorial didn't help SVSC at all. He said that if you read the editorial carefully, what it said was that IF No. 2 was needed, but given the financial condition of the state, SVSC should wait for it, without raising too much fuss about it.

Dr. Ryder indicated he had responded with a letter dated January 23, 1981 and read it into the record (see Attachment).

17. Discussion of Special Recognitions or Tributes

Dr. Ryder asked members of the Board to remain after adjournment of the Regular meeting to review with him the possibility of special recognitions or tributes...according to the Open Meetings Act, this could be dealt with in this manner.

VI. ADJOURNMENT

There being no further business to transact, Chairman Curtiss adjourned the meeting at 11:10 a.m.

Respectfully submitted,

Charles B. Curtiss--Chairman

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Dorothy D. Arbury--Secretary

JMR
omc

Opal M. Colvin

Opal M. Colvin--Recording Secretary



Saginaw Valley State College

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OFFICE OF THE PRESIDENT

January 23, 1981

Mr. Alfred L. Peloquin, Managing Editor
The Saginaw News
203 S. Washington Ave.
Saginaw, MI 48601

Dear Al:

We appreciated your thinking about Saginaw Valley State College and its future in your January 19 editorial, "Creative effort can find bigger campus for SVSC." You're absolutely correct that "the College has been growing steadily all along." From just 119 students in 1964, we moved up to 429 by 1967; 1,317 in 1969; 2,124 in 1971; 3,232 in 1975; and 4,331 this past fall.

It's important to note that the state of Michigan has not constructed a building on our campus since Wickes Hall was built back in 1969. That was the same year we passed the 1,000-student mark, and we've more than quadrupled in size since. Doan Center, Cardinal Gymnasium, our dormitories, Pioneer Hall of Engineering and Technology, our football, baseball and softball fields and Morley Field have all resulted from private contributions or bonds which our students are paying off. Only about 32% of our physical plant -- some \$6.5 million -- has been funded by the state. I don't think you can find another public college in Michigan or any other state where two-thirds of the buildings have come from sources other than the state.

SVSC currently has a teleteaching arrangement with our Wurtsmith Education Center which enables us to teach sections both there and on campus. Over the years a thousand students have attended SVSC through our extension center in Macomb County and others are earning degrees off campus in locations such as Caro. As our December class schedule ad in the news showed and as your editorial recommended, we already ARE offering courses in Bay City, Midland and Saginaw schools.

Come out to our campus any week night and you'll see that EVERY classroom is in use between 7:00-10:00 p.m. We've tried your early morning and late afternoon suggestion numerous times (and Saturdays, too), but we found those to be less convenient for our students. Because Delta College has grown rapidly, also, they simply don't have room for our classes. That was part of the reason the decision was made in the mid-'60's to have SVSC move to its own campus.

We currently have 20 mobile units at SVSC, some of which have been in use here for five years. The high cost of operating and maintaining these has had a very negative effect on our general operating funds. And at a time when the

Mr. Alfred L. Peloquin
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state is urging us to become more energy efficient, we find that these temporary facilities are detrimental to that goal.

We are continuing to seek off campus locations for courses, but it is important that these be located in the tri-cities whenever possible, as we have many students coming from each of the three counties. In addition, it's not feasible to teach many types of subjects ranging from biology, chemistry and physics to nursing and engineering away from laboratories and supply centers here on campus. I am confident that you will not find another baccalaureate college in Michigan which has tried as hard as we to take courses out into the community. We feel that our rapid growth will continue with or without the current recession and that the only factor affecting that will be a continued lack of adequate facilities to serve the increasing number of students who want to attend SVSC.

While we realize this is "a time of tough finances for everyone," we also consider it important that area residents and legislators keep in mind our rapid growth and need for additional classroom space when the economy returns to more normal times.

Sincerely,


Jack M. Ryder

MJR:mg